

**Reporting Agency:** UNDP  
**Country:** Armenia

## STANDARD PROGRESS REPORT

**No. and title:** 00093319-00097620 Support to Migration and Border Management in Armenia (MIBMA)

**Reporting period:** 01 October 2016 – 30 June 2019

### I. PURPOSE

- Present project's goal, objectives, duration, theory of change (if available), implementing partner and responsible parties.

To support the Government of Armenia in creating more favorable conditions for business and trade and managing the flow of passengers and vehicles at the borders, UNDP, with funding from the European Union and in partnership with the International Centre for Migration Policy Development (ICMPD), is implementing the "Support to Migration and Border Management in Armenia" (MIBMA) project.

The overall objective of the Project is to enhance the approximation of migration and border management in Armenia to the European standards of governance in order to increase security and facilitate trade. More specifically, the Project is aimed at:

- strengthening inter-agency cooperation through the further extension of the Integrated Border Management (IBM) concept and its principles into Armenia's border management system with a focus on core areas such as the simplification and harmonization of procedures;
- improving the service level for end users;
- facilitating trade;
- further developing transport corridors.

All activities are implementing in close cooperation with the Delegation of the European Union to the Republic of Armenia (EUD), as well as with border management agencies and other relevant national entities.

**Project duration:** 1 October 2016 till 30 September 2019;

**Implementing partner:** UNDP Armenia;

**Responsible parties:** UNDP Armenia.

### II. RESOURCES AND FINANCIAL PERFORMANCE

- Matrix showing project's total, annual and delivered resources and percentage by donor funds.

	Total Project Budget (USD)	Current Year (2019)			All Years Delivery as of SPR date (USD)	All Years Delivery rate as of SPR date (%)
		Annual Budget (USD)	Delivery as of SPR date (USD)	Delivery rate as of SPR date (%)		
Donor (EU/ICMPD)	1.048.732,02	581.640,52	216.002,04	37.14	683.093,53	65.14

- *Indicate amount of leveraged resources, even if parallel funding.*

### III. RESULTS, PROGRESS

- ***Project's outcome, output and progress vis-à-vis the Country Programme (UNDAF, CPD, SP, SDGs, etc.).***

Sustainable Development Goal 8, 9 and 16: Decent work and economic growth; Industry innovation and infrastructure; Peace, justice and strong institutions.

**UNDAF Outcome 4:** By 2020, migration, border, and asylum management systems are strengthened to promote and protect the rights of migrants and displaced people, especially women and girls.

**CPD Outcome 2 (Outputs 2.3):** By 2020, people's expectations for voice, accountability, transparency, and protection of human rights are met by improved systems of democratic governance.

**UNDP Strategic Plan Outcome 2:** Citizen expectations for voice, development, the rule of law and accountability are met by stronger systems of democratic governance.

**UNDP Strategic Plan Output 2.3:** Capacities of government institutions to effectively manage borders and facilitate trade and legal flow of people in line with integrated border management standards enhanced.

The Project's components supported Armenia's efforts towards the UNDP Strategic Plan Output 2.3 through the following targets:

1. Simplification of trade facilitation and cross border cooperation via IT solutions for improving accountability and transparency in border management procedures;
2. Modernization of Meghri Border Crossing Point (BCP) on the Armenia-Iran border;
3. Organization of workshops on ATI (accountability, transparency and integrity) for the border agencies for improving their awareness on transparency and integrity standards.

The results achieved under the Project in the long-term will contribute to further facilitation of the movement of people and goods across the border between Armenia and Iran and the further increase of trade and transit indicators. Modernization and reconstruction solutions of the Meghri Border Crossing Point (BCP) will ensure the possibility of enhancing the BCP's processing capacity by improved control technologies, streamlined border crossing procedures and shortened crossing time. Enhanced capabilities of the border management agencies in managing the borders, emergencies and migration contributes to an increased respect towards the realization of human rights, including the protection of the rights of migrants, as well as enhanced efficiency of humanitarian relief operations, combating human/drug trafficking and organized crime.

The organizations of workshops for border and custom agencies aims to raise awareness, enhance knowledge and further strengthen the capacities of staff. The ATI workshop, which was organized in December 2018, provided an overview of international standards and practices applied at the BCPs.

The IT solutions to enhance transparency and accessibility of border services for clients will result in an acceleration of the customs clearance process for goods and means of transportation and better means of controlling flows of goods and people. The specialized software to measure processing time of trucks

and passenger vehicles was developed and installed at BCPs, also enabling the users to leave electronic feedback on the services provided. Another software component enables the private persons to fill their customs declarations electronically at the BCPs.

Advanced electronic data exchange software is developed and ready to be tested, for the usage at both the Armenia-Georgia and Armenia-Iran BCPs. As a result, the processing time at the BCPs will decrease due to the reduced need for paper fillings and checking.

- **Project's progress vis-à-vis the Results and Resources Framework of Prodoc.** Present additional results separately. The below table tracks the implementation status quarterly. Attach also the updated full RRF from prodoc (UNDP standard RRF template is attached for easy reference).

			Current Year 2019				
			Planned			Actual	
Activity/Output	Expected Results	Amount (\$)	Q1	Q2	Q3	Status	Comments
Organization of a multi-literal conference "Regional Integration: the Armenia Connection".	• Meetings with ADB, EU and GoA.	N/A	X			Completed	
	• Hosting IBM Expert for the re-adjusting of the concept and formulating an action plan for the multi-literal conference.	USD 4.500,00		X		Completed	
	• Organization of the international conference.	USD 20.000,00			X		Due to the political developments in Armenia and at the request from the SRC, UNDP postponed it for September 2019 and currently is finalizing its format with SRC.
Meghri BCP Design Package	• Meghri BCP Design Package submission to the independent state expertise and development of the video clip about the pre and post modernized Meghri BCP.	USD 114.633,00	X			Completed	Third interim payment was done in April 2019.
	• Submission of Meghri BCP Design Package to the Urban		X			Delayed	The reasons of the delay are as follows: The package of Detailed Design for modernization of Meghri border crossing was

	Development Committee for the conduction of the comprehensive state expertise.					submitted to the independent state expertise in November 2018 and the conclusion was expected in January. This process, however, took longer than planned and was completed on 26 February 2019. According to the RA Prime Minister Decree N101-U dated February 7, 2019, a special commission should be established by the RA Urban Development Committee, for the conduction of a mandatory comprehensive state expertise for the design packages. This procedure, including the establishment of the commission comprising of representatives from different state bodies and conduction of the comprehensive state expertise itself will take longer time than planned.	
	<ul style="list-style-type: none"> <li>The comprehensive state expertise's results have been received.</li> </ul>			X		Delayed	The final protocol and the conclusion have been received in July 2019.
	<ul style="list-style-type: none"> <li>Finalization of the Detail Design Package and Tender Documentation of the reconstruction of Meghri BCP</li> </ul>	USD 81.589,00			X	In progress	
Accountability, Transparency and Integrity	<ul style="list-style-type: none"> <li>Organization of a workshop in Tbilisi, Georgia.</li> </ul>	USD 4.560,00	X			Completed	
	<ul style="list-style-type: none"> <li>Organization of a business meeting at the Meghri BCP with Iranian partners.</li> </ul>	USD 1.800,00		X		Completed	
	<ul style="list-style-type: none"> <li>Evaluation of the pilot E-systems.</li> </ul>	USD 2.096,00		X		Delayed	At the time of the Expert's visit, the system was not working, because all the terminals in the BCP were in a non-operable condition. The main problem of the E-system failure is that the turnover of the customers service staff of the BCP is too high, and the new staff is

						not properly informed about the system, as well as its exploitation, which leads to the failures. The next test and exploitation of the system is planned to run on the second half of July 2019, after the problems referring to the terminals will be solved by the "Limetech" company (which is responsible for the terminals' technical conditions).
<ul style="list-style-type: none"> <li>Finalization of the evaluation of the pilot E-systems.</li> </ul>				X	In progress	
<ul style="list-style-type: none"> <li>ToR for the Advanced Electronic Data Exchange Software was developed as a result of the first stage.</li> </ul>	USD 22.706,37	X			Completed	First interim payment was done in April 2019.
<ul style="list-style-type: none"> <li>The system of the Advanced Electronic Data Exchange Software is tested and rolled out.</li> </ul>			X		Delayed	Preezma LLC is currently working on the "Electronic Data Interchange System at Armenian-Iranian and Armenian-Georgian Border Crossing Points" project, while the main contractor of the RA State Revenue Committee (SRC) "Harmony" organization supports and provides new features across all products of the SRC. Preezma's team has already accomplished the development process of the software for electronic data exchange and is ready to release the product for the testing, while the main contractor is currently changing its products, which makes technically impossible to merge Preezma's source code until the completion of changes being done by "Harmony".
<ul style="list-style-type: none"> <li>The system of the Advanced Electronic Data Exchange Software is tested and rolled out.</li> </ul>	USD 30.275,00			X	In progress	Second interim payment.
<ul style="list-style-type: none"> <li>A system User Manual which will meet the</li> </ul>	USD 22.706,37			X		Final payment.

	specified requirements.						
	<ul style="list-style-type: none"> <li>Development (in Armenian and English), design, publishing of the IBM Guide and Simplified Technological Scheme for Meghri BCP</li> </ul>	USD 13.000,00			X	In progress	
	<ul style="list-style-type: none"> <li>Organization of the second workshop on ATI.</li> </ul>				X		
Programme Implementation	Current activities	USD 96.621,00	X	X	X	Completed	USD 13.525,77 has been spent in Q1; USD 14457.21 has been spent in Q2

#### IV. GENDER MAINSTREAMING RESULTS

- Indicate the project's gender mainstreaming results vis-à-vis the prodoc framework.

Gender mainstreaming actions of the project are in line with UNDP Armenia Gender Equality Strategy 2016-2020 and its annual action plans. UNDP Armenia Gender Equality Strategy consider addressed gender equality via seven parameters: Management, Capacities, Enabling Environment, Knowledge Management, Program/Projects, Partnerships, Gender Equality Impact, and applies Gender Marker tool to categorize the level of gender mainstreaming. Gender Marker Tool for UNDP Armenia Country Program Output 2.3 “Capacities of government institutions to effectively manage borders and facilitate trade and legal flow of people in line with integrated border management standards enhanced” is 2 out of 3 aimed at gender dimension to be one of significant objectives of the output.

The project corresponds to UNDP Gender Marker GEN-2 score, with gender equality and women's empowerment as an important objective of the project. Mainstreaming gender into MIBMA Project offers an opportunity for addressing gender vulnerabilities by applying a cross-cutting approach and ensuring sufficient representation of women in decision-making processes and actions. It will undertake dedicated actions by hiring a short-term Gender Advisor for enhancing gender-responsive programming (Gen2) intervention, addressing gender specific unique needs and values, work to incorporate gender and age specific knowledge into border management related action. It is worth to mention that at the ATI workshop organized from 11-13 of March 2019, 40% of participants were female and about 50% of speakers/moderators/experts were female as well. The project is constantly stressing the importance of gender mainstreaming in all its activities.

#### V. RISKS, CHALLENGES, LESSONS LEARNED

- Indicate project issues, challenges and lesson learned with solutions proposed.

- *Update the Project Risk Log (see sample attached). N.B. Risks that are no further relevant shall not be deleted from the Log; an explanation is to be provided regarding its status. Include SESP risks.*
- *Update risks in Atlas.*

Due to the political changes that are consistently happen in Armenia from spring 2018, the turn-over of the staff is very high in Governmental structure of the Republic of Armenia. Because of this, several planned activities have been prolonged for many times during previous and this year. That is why the project management decided to revise the time frame for some main activities and plan their implementation process for a longer time in order not to infringe the sequence of the actions.

See attached updated Risk Log.

## **VI. COMMUNICATION AND PARTNERSHIPS**

- *Present planned and conducted international cooperation instances, cross-sectorial and inter-agency cooperation (if any).*
- *Summary of communication and visibility activities with evidence (in line with Communication plan).*

The UNDP's "Support to Migration and Border Management in Armenia" (MIBMA) project is being implemented with funding from the European Union and in partnership with the International Centre for Migration Policy Development (ICMPD).

The MIBMA Project has been collaborating with Georgian and Iranian customs agencies regarding to Component 1 (Trade facilitation) and Component 3 (ATI in border management). The Project has been on constant contact with EU as well as EBRD, EIB for funding related matters of the Component 2 (modernization of Meghri BCP).

## **VII. EVALUATIONS**

- *Indicate project evaluations (planned and conducted); the number of management responses completed and pending; other important highlights.*

No evaluation foreseen within the framework of the Project.

## **VIII. PRODOC CHANGES, HORIZON SCANNING**

- *Indicate necessary changes conducted or to be conducted to the prodoc. For substantive revision, along with the revised prodoc provide brief LPAC notes to the approval of Project Board.*

N/A

## **IX. VALIDATION OF RESULTS (FIELD VISIT) AND QUALITY ASSURANCE**

- *Annual validation of results to be provided with Q2 and Q4 SPRs. Lessons learned are part of this document. Please keep lessons learned highly strategic.*
- *Update quality assurance report in the system for discussion with manager. It is submitted in the system in Q4 only.*

## **X. FUTURE ACTIONS, WORK PLAN**

- *Indicate key actions ahead.*
- *Attach multiyear AWP from Prodoc (sample is attached).*

Key actions ahead:

- Organization of the Conference on "Cross-Border Information Exchange as an Effective Tool for Trade Facilitation" in October 2019;
- Finalization of the Detailed Design Package of Meghri BCP;
- Finalization of the Tender Documentation for the reconstruction of Meghri BCP;
- Completion of the "Advanced Electronic Data Exchange" specialized software;
- Organization of the workshops on ATI;
- Completion of the E-systems' evaluation process;
- Finalization and publishing of the Guides for the final users at BCPs.

# Output Verification Template

## Field Visit Report Format

Date of visit: June 03, 2019

Subject and venue of visit: Project 00093319-00097620 “Support to Migration and Border Management in Armenia” (MIBMA) Project office

Purpose of the field visit: Annual validation of project results

Outcomes	Update on Outcomes	Outputs	Update on outputs	Reasons if progress below target	Update on partnership strategies	Recommendations and proposed action
Capacities of government institutions to effectively manage borders and facilitate trade and legal flow of people in line with integrated border management standards enhanced.	The role of the Armenian Government in establishing modern border crossing infrastructures for ensuring favourable conditions for secure and easy transit of people and goods, simplified and harmonised border management procedures, improved service delivery, and facilitated trade and transit is strengthened. Best practices and innovative IT solutions are introduced and in process to further enhance the integrated border management, trade facilitation and legal flow of people.	-Number of initiatives to strengthen capacities of border agencies; -Number of new key initiatives seeking to improve integrated border management system, address emerging cross border issues and facilitate legal flows of people and goals.	-One ATI related workshop is conducted for border agencies. Another workshop and a Conference will be organized in 2019; -The Software package is initiated, and the development of a new software is in process; -The Detailed Design Package was developed; the independent state expertise and the comprehensive state expertise have been conducted.	Due to delays in implementation of related activities from the GoA caused by the political situation in Armenia.		

## PROJECT PERFORMANCE—IMPLEMENTATION ISSUES

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### PROGRESS TOWARDS RESULTS

The project generally meets its annual targets and results: detailed design package and tender documentation for reconstruction of the Meghri border crossing point (BCP) including assessment of possible sources of financing is available. The independent state expertise as well as the comprehensive state expertise have been conducted and the final positive conclusions have been received. Two

business meetings have been organized in Georgia and Nordooz-Meghri BCP, with Georgian and Iranian partners accordingly. The development process of the software for electronic data exchange has been accomplished and the software is ready for testing. The detailed Guide on Integrated Border Management (IBM) and the Simplified Technological Scheme for the Meghri Border Crossing Point (BCP) have been developed. The purpose of the IBM Guide is to provide a user-friendly description, both narrative and graphic, of the processes and procedures required for cargos, passenger vehicles, buses and citizens clearance at the BCP. This Guide comprises the description of border procedures applied by border agencies and their sequence for all categories of BCP users. The Simplified Technological Scheme for the Meghri BCP is developed to be used by the Meghri BCP operational staff for easy reference and consultation while performing their daily duties.

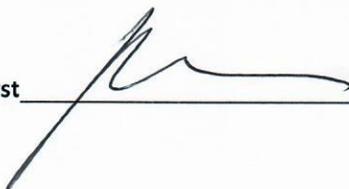
The timeline of some deliverables was extended, and the Project will apply for the additional three months of extension (till 31 December 2019).

## **LESSONS LEARNED**

Due to the political changes that are consistently happen in Armenia from spring 2018, the turn-over of the staff is very high in Governmental structure of the Republic of Armenia till now. Because of this several planned activities have been prolonged for many times during this year. That is why the project management decided to revise the time frame for some main activities and plan their implementation process for a longer time in order not to infringe the sequence of the actions.

### **Participants in the field visit:**

**Prepared by (Project Coordinator): Arsen Avetisyan, MIBMA Project Manager** /   
(Name, title)

**Approved by: Alla Bakunts, DG Portfolio Analyst**   
(Name, title)

## Results Framework

<p><b>Intended Outcome as stated in the UNDAF/Country Programme Results and Resource Framework:</b>          Sustainable Development Goal 8, 9 and 16: Decent work and economic growth; Industry innovation and infrastructure; Peace, justice and strong institutions.          UNDAF Outcome 4: By 2020, migration, border, and asylum management systems are strengthened to promote and protect the rights of migrants and displaced people, especially women and girls.          UNDP Outcome 2 (Outputs 2.3): By 2020, people's expectations for voice, accountability, transparency, and protection of human rights are met by improved systems of democratic governance.</p> <p><b>Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:</b>          Indicator 2.3.1 Number of initiatives to strengthen capacities of border agencies. Baseline: 0; Target: 3          Indicator 2.3.2 Number of new key initiatives seeking to improve integrated border management system, address emerging cross-border issues and facilitate legal flows of people and goods. Baseline: 0; Target: 2</p> <p><b>Applicable Output(s) from the UNDP Strategic Plan:</b>          Output 2.3 Capacities of government institutions to effectively manage borders and facilitate trade and legal flow of people in line with integrated border management standards enhanced</p> <p><b>Project title and Atlas Project Number: Support to Migration and Border Management in Armenia (MIBMA) 000093319-00097620</b></p>													
EXPECTED OUTPUTS	OUTPUT INDICATORS	DATA SOURCE	BASELINE		TARGETS (by frequency of data collection)						DATA COLLECTION METHODS & RISKS		
			Value	Year	Year 1 2017	Year 2 2018	Year 3 2019 (extension)	Final	Planned	Actual		Planned	Actual
					Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	

<p><b>Output 1</b>  <b>Conference for</b>  <b>representatives</b>  <b>of relevant</b>  <b>public entities</b>  <b>and private</b>  <b>sector (logistic</b>  <b>providers,</b>  <b>traders,</b>  <b>exporters/importers,</b>  <b>distributors,</b>  <b>wholesalers,</b>  <b>etc.)</b>  <i>Number of</i>  <i>initiatives to</i>  <i>strengthen</i>  <i>capacities of</i>  <i>border agencies</i>  <i>Baseline: 0</i>  <i>Target: 3</i></p>	<p><i>1.1 Exchanges</i>  <i>between Iranian</i>  <i>and Armenian</i>  <i>border agencies</i></p>	<p><i>Project</i>  <i>Progress</i>  <i>Report</i></p>	<p>0</p>	<p>2016</p>	<p>1</p>	<p>1</p>	<p>0</p>	<p>0</p>	<p>0</p>	<p>0</p>	<p>1</p>	<p>1</p>	<p><i>LoP, Final Report</i></p>
<p><b>1.2 "Cross-Border</b>  <b>Information</b>  <b>Exchange as an</b>  <b>Effective Tool for</b>  <b>Trade Facilitation"</b></p>	<p><i>Project</i>  <i>Progress</i>  <i>Report</i></p>	<p>0</p>	<p>2016</p>	<p>1</p>	<p>0</p>	<p>1</p>	<p>1</p>	<p>0</p>	<p>1</p>	<p>0</p>	<p>1</p>	<p>0</p>	<p><i>LoP, Final Report</i></p>

<p><b>Output 2</b> Detailed Design Package and Gender Documentation for reconstruction of Meghri BCP.</p> <p>Number of initiatives to strengthen capacities of border agencies baseline: 0 target: 3</p>	<p>2.1 Final Detail Design Package is submitted along with the positive results of 1.independent state expertise and 2.comprehensive state expertise.</p>	<p>Project Progress Report</p>	0	2016	0	0	1	1	1	1	1	2	2	<p>Final package is approved by the Inter-agency Working Group.</p>
<p><b>Output 3</b> Accountability, Transparency, Integrity (ATI) Number of new key initiatives seeking to improve integrated border management system, address merging cross-border issues and facilitate legal flows of people and goods. baseline: 0 target: 2</p>	<p>2.2 Tender documentation for the reconstruction of Meghri BCP is ready.</p>	<p>Project Progress Report</p>	0	2016	1	0	1	0	1	1	0	0	0	<p>Final tender documentation package</p>
<p><b>Output 3</b> Accountability, Transparency, Integrity (ATI) Number of new key initiatives seeking to improve integrated border management system, address merging cross-border issues and facilitate legal flows of people and goods. baseline: 0 target: 2</p>	<p>3.1 Organization of the ATI thematic workshops. (At least two workshops accountability, transparency and integrity standards conducted).</p>	<p>Project Progress Report</p>	0	2016	1	0	1	2	1	3	2	2	2	<p>LoP, Final Report</p>
<p><b>Output 3</b> Accountability, Transparency, Integrity (ATI) Number of new key initiatives seeking to improve integrated border management system, address merging cross-border issues and facilitate legal flows of people and goods. baseline: 0 target: 2</p>	<p>3.2 Development of the pilot E-systems measuring times at BCP.</p>	<p>Project Progress Report</p>	0	2016	1	0	1	0	1	1	1	1	1	<p>Final software is ready and applied.</p>
<p><b>Output 3</b> Accountability, Transparency, Integrity (ATI) Number of new key initiatives seeking to improve integrated border management system, address merging cross-border issues and facilitate legal flows of people and goods. baseline: 0 target: 2</p>	<p>3.2 The specialized software package "Advanced Electronic Data Exchange" is developed and applied.</p>	<p>Project Progress Report</p>	0	2016	1	0	1	1	0	1	1	0	0	<p>Final software is ready and applied.</p>

**FLINE RISK LOG**

Description	Risk Category	Impact & Probability	Risk Treatment / Management Measures
Low commitment and willingness to cooperate among beneficiary agencies.	Operational	Medium  I = 1 P = 3	Armenian authorities have been consulted in the course of project development and confirmed their commitment to cooperate and achieve results of the project. Ongoing dialogue on the high (Steering Group meetings) and operation level (Working Groups), as well as regular ad hoc meetings with the beneficiaries will assist in monitoring the level of their commitment.
Institutions and agencies do not incorporate project initiatives in their national strategic and operational levels	Political	Medium I = 1 P = 3	Regular dialogue with beneficiaries and stakeholders during the implementation period will aim to reassure that the project, its objectives and expected outcomes are clear to all involved agencies and adhered.
Insufficient institutional memory due to high staff turn-over in Armenian migration and border agencies	Operational	Medium I = 3 P = 3	Sufficient time for the project implementation on the one hand, and project activities, which are designed to achieve sustainable results in policy development and ensure an effective knowledge transfer shall mitigate the risk. Furthermore, involvement of the counterparts at the political and technical levels shall ensure sustainability of the results.
Lack of willingness of the civil society and traders to cooperate in the course of the outreach activities	Operational	Medium  I = 2 P = 2	The project will seek to establish contacts with other projects implemented for the traders and civil society, ensure support of the Embassies and other international stakeholders in order to minimize this risk.

**ANNUAL/MULTIYEAR WORK PLAN AND BUDGET FROM PRODOC**

*Anticipated programmatic and operational costs to support the project, including development effectiveness and implementation support arrangements, need to be identified, estimated and fully costed in the project budget under the relevant output(s). This includes activities that directly support the project, such as communication, human resources, procurement, finance, audit, policy advisory, quality assurance, reporting, management, All services which are directly related to the project need to be disclosed transparently in the project document.*

EXPECTED OUTPUTS	PLANNED ACTIVITIES	Planned Budget by Year					RESPONSIBLE PARTY	Funding Source	PLANNED BUDGET		
		2016 USD	2017 USD	2018 USD	2019 USD	Total USD			Budget Description	Amount, USD	
<p>DP Country Programme</p> <p>3. Capacities of government institutions to effectively manage orders and facilitate trade and legal flow of people in line with integrated border management standards enhanced</p> <p>3.1 Number of initiatives to strengthen capacities of border agencies</p> <p>Baseline: 0; target: 3</p> <p>Indicator</p> <p>3.2 Number of new key initiatives seeking to improve integrated border management system, address emerging cross-border issues and facilitate legal flows of people and goods</p> <p>Baseline: 0; target: 2</p>	<p>Activity 1. <u>Series of Workshops between Armenian-Iranian entrepreneurs/respective border agencies.</u></p> <p>Activity 2. <u>Tender for Meghri BCP</u></p> <p>Activity 3. <u>ATI</u></p>	\$0.00	\$15,749.23	\$ 0.00	\$97,370	\$113,119.23	UNDP	10514	64300 Staf Mng Costs-UIP staff	34,31	
										71200 International Consultants-Econ. Dev.	6,000
										71300 Local Cons	5,768.27
										71600 Travel	41,325.93
										72100 Contractual Services	0.00
										74500 Cost recovery charges	34,68
										75100 Facilities and Admin	7,401.57
										75700 Learning/Workshops/C onferences	51,375.44
										71200 International Consultants-Border mgt	21,597.32
										71300 Local Cons.	39,269.65
										71600 Travel	11,752.84
										72100 Contractual Services	274,715.05
										74200 Audio Visual Printing Production	530.77
										74500 MiscExp	15.84
										75100 Facilities and Admin	24,342.18
								71300 Local Cons.	5,500.00		
								71600 Travel	5,101.34		
								72100 Contractual Services	253,414.46		
								74200 Audio Visual Printing Production	277.55		
								75100 Facilities and Admin	20,320.53		
								75700 Learning/Workshops/C onferences	19,000.00		

